

Shree Rama Managers

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Life Insurance Sector

Risk Pooling | Risk Pricing | Risk Management



What We Do – intelsense.in, shreerama.co.in

• Service: Long Term

- For <u>Long Term</u> investors looking to build a quality portfolio
- Fees: Rs 12,000 (1Y), Rs 20,000 (2Y)

Quantamental

- Quant based algorithmic stock selection
- High churn model with weekly/monthly rebalance
- Fees: Rs 15,000 (1Y), Rs 25,000 (2Y)

• Hitpicks

- Technofunda approach
- Discretionary positional trading with holding period between 2-6 months
- Fees: Rs 15,000 (1Y), Rs 25,000 (2Y)
- Quiver
 - Trend following model
 - Use of quant + human discretion
 - High churn model
 - Smallcase only
 - Fees: 2% of capital, min 5 lakhs



• Investment Approach –

Long Term orientated fund with fundamentally strong companies with a growth oriented approach.

Concentrated portfolio (**15-20 stocks)** with flexibility to remain in cash up to 50% if situation demands

Typical holding period of 1-3 years (varies based on opportunity)

Low to moderate portfolio churn

- Benchmark Nifty 500
- Minimum Investment 50 Lakhs
- Fees 0.9% management fee and performance fee of 9% of profits



- Fund SRI Vriddhi
- Investment Approach –

Opportunistic fund. Main idea is to use **quantitative factors** in addition to an overlay of fundamentals.

Highly concentrated portfolio (10-12 stocks) with flexibility to remain in cash up to 50% if situation demands

Typical **holding period of 2-6 months** (varies based on opportunity)

Moderate to high portfolio churn

- Benchmark Nifty 500
- Minimum Investment 50 Lakhs
- Fees 0.9% management fee and performance fee of 9% of profits

For queries: email us at equity@intelsense.in

Disclosure

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Disclosure

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INTRODUCTION

What is Insurance?

 Contract to provide guaranteed compensation to the insured (buyer) by the insurer (seller) in return for a specified payment (premium)

Why Insurance is important?

- Financial security and protection against unforeseen events
- 'Principle of transfer of financial risk from the insured to the insurer'

Indian Insurance Industry – A brief history

- In 1999, the Insurance Regulatory and Development Authority (IRDAI) was constituted as an autonomous body to regulate and develop the insurance industry. The IRDAI was incorporated as a statutory body in April, 2000.
- The key objectives of the IRDAI include promotion of competition so as to enhance customer satisfaction through increased consumer choice and lower premiums, while ensuring the financial security of the insurance market.
- India Insurance market stood at \$131 Bn as of FY22. The Indian insurance industry grew at a rapid pace over the last two decades and is expected to continue its commendable growth trajectory in the future years



Source :STATISTA

Types of Insurance & Prominent Players

Insurance Categories fall under 3 Buckets – Life | Non –Life /General | Re-insurance

Broadly, there are 6 types of insurance products :

Life Insurance -	Term Plan Endowment Plan ULIPs Whole Life Insurance Child's Plan Money-Back Retirement Plan
Motor insurance -	4 Wheeler 2 Wheeler Commercial Vehicle 3 rd Party Comprehensive Cover Own Damage Cover
Health insurance-	Individual Family Sr. Citizen Group Maternity Preventive Personal Accident Critical Illness
Property insurance-	Home Shop Office Building Fire Flood Theft Natural Calamity
Travel insurance-	Flight Baggage Travel Documents Trip Cancellation
Re-insurance-	Insurance for Insurance

Apart from the one mentioned above there is also Cargo insurance that falls under General insurance bucket and other insurance products such as Mobile insurance and Crop Insurance







IMPORTANT TERMS, KEY METRICS & MONITORABLES

Industry key metrics / monitorable

✤ EV (Embedded Value)

- EV is a measure of the consolidated value of the shareholders' interest in the life insurance business.
- It is calculated as the sum of the Company's Adjusted Net Worth (ANW) and the Value of In-force business (VIF).
- ANW comprises Free Surplus (FS) and Required Capital (RC).
- The VIF includes the present value of future profits attributable to shareholders from the in-force business of the Company (which includes the new business written during the previous year).

VNB (Value of New Business)

- VNB is the present value of expected future earnings from new policies written during a specified period and it reflects the additional value to shareholders expected to be generated through the activity of writing new policies during a specified period
- VNB Margin is the ratio of VNB to New Business APE for a specified period and is a measure of the expected profitability of new business.



Industry key metrics / monitorable

* APE (Annualized Premium Equivalent)-

 The sum of annualized first year premiums on regular premium policies and 10% of single premiums, written by the Company during the fiscal year from both retail and group customers.

Persistency Ratio

 It is the ratio of life insurance policies remaining in force to all policies issued in a fixed period. Persistency can be measured in terms of number of policies or in terms of premium

✤ Solvency Ratio

- Every insurer is required to maintain an excess of the value of admissible assets over the amount of liabilities of not less than an amount prescribed by the IRDAI, which is referred to as a Required Solvency Margin.
- The actual excess of admissible assets over liabilities maintained by the insurer is termed as the Available Solvency Margin. The ratio of the Available Solvency Margin to the Required Solvency Margin is the Solvency Ratio

Low Persistency Ratios

Industry-wide

- Irregular sales periods The majority of life insurance policies are bought in the last quarter of the financial year
- Insurance seen only as a taxsaving instrument
- Lack of proper communication to policy holders
- New emerging competition in online insurance portals

Organizational

- Poor data collection & management
- High churn in the sales force
- Overlapping channel strategies
- Departments working in silos
- Legacy systems designed for human intervention

Insurance – The business

Product Pricing (Underwriting Income) -

- Calculating premiums for various products and preparing premium charts to be used by underwriters for charging premiums (age-wise) to all proposers who want insurance
- Various assumptions such as Mortality rates, Life Expectancy, Inflation rates, Rates of Return on Investments, Expected number of policies to be sold, etc. are taken into account

Revisiting Assumptions (Underwriting Expenses) -

- Economic and demographic assumptions are revised time to time to keep them relevant to the changing scenario
- Analyze expected past liabilities of the policy and the actual liabilities incurred and strategizing product mix

Creating Reserves (Investment Income) -

 Reserves need to be created to meet with future liabilities by choosing right set of investment to match future liabilities as and when they arise





Mortality Table										
		Male			Female					
	Probab	oility		Probab	oility					
Age	Death w/n		Life	Death w/n		Life				
(Yrs)	one year	Survival	Expect	one year	Survival	Expect				
30	0.001467	0.975197	47.820000	0.000664	0.986345	52.01				
31	0.001505	0.973766	46.890000	0.000705	0.985690	51.04				
32	0.001541	0.972301	45.960000	0.000748	0.984995	50.08				
33	0.001573	0.970802	45.030000	0.000794	0.984258	49.11				
34	0.001606	0.969275	44.100000	0.000845	0.983477	48.15				

SECTOR OVERVIEW

Indian Insurance Sector Current Scenario

10th Largest Life Insurance market | 15th Largest Non-Life Insurance market

Robust Demand –

• The gross first year premium of Life insurers increased by 6.94% in 2021-22 until 31st January 2022, this was Rs. 2,27,188 crore

Emerging opportunities –

- IRDAI allowed insurers to invest debt securities of InvITs and REITs
- Insurance reach is still low in India. Penetration (premiums as % of GDP) was 4.2% in FY21, providing a huge underserved market.

Policy support-

 In 2021, the Union Cabinet approved an investment of Rs. 6,000 crore into entities, offering export insurance to facilitate additional exports worth Rs. 5.6 lakh crore over the next five years.

Increasing investments-

 In 2021, the Finance Ministry announced to infuse Rs. 3,000 crore into state-owned general insurance companies to improve the overall financial health of companies.

\$ 97 Bn	\$ 30 Bn	17.91 %	\$ 45
Premium Volume : Life Insurance : 2021	Premium Volume: Non Life Insurance : 2021	Growth in New Business Premium (Life) in FY23	New Business Premium (Life) in FY23







Insurance Density (Premiums Per Capita) (US\$)

Source : IBEF & INVEST INDIA

Indian Insurance Sector Future Outlook

- Private Life Insurers are expected to grow their retail APE at a CAGR of over <u>17% over next 3 years</u>, and to double new retail term premiums in 5 years.
- Private Non-Life insurance segment is forecasted to grow at <u>14%</u> <u>over next few years</u>. Standalone Health Insurers are expected to grow by <u>over 25% in the near term</u>
- The insurance industry size in India is expected to grow at 12.5%
 <u>CAGR over the next decade 2020-30</u> led by specialized products and use of AI/ML and analytics on the BIMA SUGAM platform

Revenue Boost	Underwriting Excellence Claims Suite		Claims Suite Customer Service	
Sales force	Renewal Prize	Claims	Maturity	Attrition
reactivation	Optimizer	Optimization	Reinvestment	Management
Churn Predictor (Incl. lapse)	PASA	Fraud Detection	Prioritization	Investment Risk Modelling
Product Optimization	Medical Waivers	Reserving	Complaints Analytics	Footprint Optimization



Emerging Indian Insure-Tech Unicorns

App-based policy Policybazaar comparison and purchase platform	Acko	Digital first insurance platform	Digit	Fast growing insurer with strong technology capabilities
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BIMA TRINITY & IRDAI's vision of 'Insurance For All By 2047'

The 'Bima Trinity' is a part of IRDAI's vision, 'Insurance For All By 2047', which primarily aims to make the insurance processes in India hassle-free.

The product will offer a bundled solution with health, life, accident, and property coverage while ensuring accessibility, affordability, and availability. The scheme also aims to create a robust claim settlement mechanism and reshape the nation's insurance sector to make it globally attractive.

The availability of a centralized database in future will mean that <u>InsurTech firms</u> <u>can leverage rich, standardised data to develop tailored solutions</u> that will meet the evolving needs of consumers across various demographics. Moreover, the standard API integration will expose InsurTech players to multiple products from all categories, facilitating <u>seamless interaction and interoperability</u>.

Here is an Overview of the Product- Bima Vistaar:

ltem	Life	Health	Personal Accident	Property
Coverage/ Sum Insured	Rs. 2 Lakhs	Rs. 5000	Rs. 2 Lakhs	Rs. 2 Lakhs
Covers	Death	Hospital Cash	Disability	Damage/Loss to the property
Available as	Single Payment	Rs. 500 for 10 days	Single Payment	Single Payment
Individual Premium	Rs. 820	Rs. 500	Rs. 100	Rs. 80
Overall Per Person Premium	Rs. 1500/-	Rs. 1500/-	Rs. 1500/-	Rs. 1500/-
Family Floater Premium	Rs. 2420/-	Rs. 2420/-	Rs. 2420/-	Rs. 2420/-
Claims Bills	Necessar y	Not required	Necessary	Necessary
Agent Commission for selling Bima Vistaar	10%	10%	10%	10%
Distribution by	Bima Vahak	Bima Vahak	Bima Vahak	Bima Vahak
Availability in Online portal	Bima Sugam	Bima Sugam	Bima Sugam	Bima Sugam
	THE F	PLATFOR	M	
	BIM	A SUGAN	Л	
t will be a one-st nsurers and dist of this unified pla	ributors	togethe	er. The pr	imary aim

THE PRODUCT	THE PEOPLE	THE PLATFORM
BIMA VISTAAR	ΒΙΜΑ VAAHAKS	BIMA SUGAM
It is Bima Trinity's lynchpin product that	IRDAI will appoint a <u>women-centric workforce</u> that	It will be a one-stop shop platform that will bring
provides comprehensive coverage under	will operate at the 'Gram Sabha' level to educate and	insurers and distributors together. The primary aim
a single policy- covered for health, life,	convince women heads of various households about	of this unified platform is to provide a single and
property, and accident.	the benefits of comprehensive insurance like 'Bima	convenient portal to customers for simplifying policy
IRDAI has proposed to price Bima	Vistaar'. This initiative will not only empower various	purchases, claim settlements, and service requests.
Vistaar, at Rs 1,500 per policy – as an all-	women in the country but also enhance their	The launch date of the platform has been pushed
in-one affordable mass product aimed at	financial security.	late twice by IRDAI, first from January 2023 to August
the rural areas of the country		2023 and then to June 2024.

RECENT CHANGES –

The Finance Bill, 2021 proposes to tax certain Unit Linked Insurance Plans (ULIPs). The relevant change in the taxation regime of ULIPs is proposed by withdrawing the exemption under Section 10(10D) in respect of such plans and consequently, taxing them under Section 112A of the Act.

It is proposed that no exemption under Section 10(10D) shall be available in respect of ULIPs issued on or after the 01-02-2021 if the amount of premium payable for any of the previous year during the term of the policy exceeds Rs. 2,50,000.

Further, if the premium is payable by a person for more than one ULIPs, the exemption shall be available only for those policies whose aggregate premium does not exceed Rs. 2,50,000, for any of the previous years during the term of any of the policy (hereinafter referred to as 'high premium ULIP').

The new taxation regime of ULIPs shall apply only to those insurance policies which are issued on or after 01-02-2021. This article will answer all your questions about the taxability of the ULIPs



RECENT CHANGES –

As per Finance Act 2023, any sum received under a life insurance policy, other than a unit-linked insurance policy, issued on or after 1 April 2023 will not be exempt under Clause 10(D) of Section 10 of the IT Act if the amount of premium payable for any of the previous years during the term of such policy is more than Rs 5 lakh. This will be applicable from AY 2024-25.

The Central Board of Direct Taxes (CBDT) via a circular issued on August 16 notified new guidelines under clause (10D) of section 10 of the Income-Tax Act, 1961 to put this into effect. The CBDT further said, "the premium payable/aggregate premium payable for a life insurance policy/ policies, other than a unit linked insurance policy, issued on or after the 1st day of April, 2023, for any previous year, shall be exclusive of the amount of the Goods and Service Tax payable on such premium."

Traditional Plans									
	Pre-Bud	get	Post-B	udget	Ulips (equity-oriented)				
Number of policies	1	5	1	5	1	5			
Sum Insured	₹12.84 lakh	₹64.2 lakh	₹12.84 lakh	₹64.2 lakh	र12 lakh	₹60 lakh			
Annual premium (paid for 5 yrs)	₹1.2 lakh	₹6 lakh	₹1.2 lakh	₹6 lakh	₹1.2 lakh	₹6 lakh			
Maturity proceeds (after 10 yrs)	₹10.24 lakh	₹ 51.2 lakh	₹10.24 lakh	₹ 51.2 lakh	₹9.95 lakh	र 49.75 lakh			
Taxation	No tax on maturity	No tax on maturity	No tax on maturity	₹6.36 lakh @30%	No tax on maturity BC	71.97 lakh CG HCG @10%			

Max Life endowment & Ulip plans considered. Same policy considered multiple times for simplicity.

Growth Drivers

I. Growing workforce and middle-class population



III. Financialisation of savings

53

2021-22



II. Low insurance penetration



Product Mix across Private Insurers



Source: 1. Based on Overall WRP (Individual and Group)

COMPANY OVERVIEW

HDFC Life Sar utha ke jiyo!	HDFC Life Insurance Company Ltd VNB Margin – 27.4% PAT – 1360 Cr Solvency – 203% Protection Pension Savings Investment Annuity and Health					M Cap - 121722 Cr EV - 39527 Cr VNB - 3670 Cr AUM - 238800 Cr		
About the compa	ny:			Distribution Mix & Rea	ch :			
 3 subsidiaries – 1. HDFC Pension N 2. HDFC Internation 3. Exide Life Insuration 	Aanagement Co onal Life and Re ance Company I wide product po	td ortfolio with 39 Individu		Channels Bancassurance Direct Agency Brokers and others 372 Branches 300 E 61 Digital Branches -			FY 21-22 60% 19% 14% 6% 06000 agents Call Centre	
Management :				Strengths :				
 Associated with Member of the England and V 	th the company e Institute of C Vales, felicitate	CEO since Septembe since 2008 hartered Accountants d multiple times by th in Business , Forbes l	India and of ne institute	 Strong and respected parentage with shared brand name Rising Protection Share in APE- FY 18 – 11.3% FY 22 – 13.6% Rising Direct channel sales- FY 18 – 14% FY 22 – 19% Increasing VNB Margin- FY 18 – 23.2% FY 22 – 27.4% Strong liquidity position and Solvency Margin of 203% 				
Products Mix :			Weakness :					
Tota Par	l Annualized Pren 25%	ium Equivalent (APE) Annuity	 Higher Operational expenditure compared to peers Integration challenges related to Exide Life merger 					
Protectio Non Par Sav		ULIP Group Retailers	22% 6%	Valuation : PEV- 4.26 M cap to Sales – 1.20 Div Yld- 0.35				



a	<i>PICICI</i> ICICI Prudential Insurance C					ompany Ltd	M Cap - 83092 Cr			
PRUDENTIAL VNB Margin – 32% PAT – 811 Cr						Solvency – 208%	EV - 35634 Cr			
	INSURANCE	Linke	d Non-linked Pr	otection /	An	nuity Group	VNB - 276	5 Cr AUM	- 251191 Cr	
Abo	ut the compan	y:				Distribution Mix & Read	ch :			
• Pr	omoted by ICICI	Bank Ltd and	Prudential Corporation	Holdings Ltd		Channels	FY 19-20	FY 20-21	FY 21-22	
• IC	CI Bank – 51.30)% & Prudent	ial Corporation Holding	s Ltd – 22%		Bancassurance	50.80%	42.30%	38.90%	
• Be	gan its operation	ons in the fise	al year 2001			Direct	12.60%	12.50%	12.90%	
• Be	came the first	orivate life in	surer to attain AUM of	f Rs. 1 trillion		Agency	21.20%	23.80%	23.60%	
			ia to be listed on NSE			Group	8.00%	12.30%	15.30%	
		• •	Prudential Pension Fun			Others	7.40%	9.10%	9.30%	
	•	•	stered pension fund ma		471 Company Branches 41000+ Partner Branches 15000+ Workforce					
Ма	nagement :				S	Strengths :				
			EO of the company sin		•	Strong and respected parentage with shared brand name				
		•	for over 3 decades in	major roles	•	 Structural improvement in 61st Month Persistency- 				
•	B.E (Hons.)- NI	Trichy PG	DM – IIM Bangalore			5M FY22 – 52	<u>1% 5M FY23</u>	8 – 61%		
•	Gold Medalist -	- CFA, ICFAI			•	 Increasing VNB Margin- FY 18 – 18% FY 22 – 28% 				
•	 Best CFO in India – Finance Asia, 2013 					 Maintained Solvency Margin >190% for last 10 years 				
Pro	Products Mix :					Weakness :				
	Total Annualized Premium Equivalent (APE)					• ULIP continues to be	a significant r	oart overall pr	emium – 54%	
	Protection	17%	Annuity	3.9%		Cost/TWRP has risen	•	•		
	Non-Linked	l 27.4%	Group	3.4%		•				
	Link	ed	48.3%		Valuation : PEV- 2.15 M cap to Sales – 0.93 Div Yld- 0.1%					



SBILife		Life Insural gin – 27.4% P	M Cap - 144536 Cr EV - 39625Cr				
Apne liye. Apno ke liye.	Par S	avings Protectio	n Individu	al Group Linked	VNB - 370	04 Cr AUM	- 267410 Cr
About the company	/:			Distribution Mix & Rea	ch :		
 Began as a joint version First Private Insuration of incorporation Achieved milestor Crossed the Rs. 500 	enture betwe ance compan PAT declared and of GWP of bn AUM man	Rs. 100 bn in 2010 rk in 2013 and Rs. 1 tn	bas Cardif ithin 6 years in 2018	Channels Bancassurance Agency Brokers and others 50 Corporate Age			
Management :	 Got listed on NSE and BSE in 2018 and included in F&O in 2020 Management : 			18500+ Employees 205700+ Trained Insurance Personnel Strengths :			
 Mr. Mahesh Kumar Sharma is the MD & CEO since May, 2020 Joined SBI as Probationary officer in 1990 Bachelors and Masters in Chemistry, Delhi University C.A.I.I.B – Indian Institute of Bankers Has held several assignments in all areas of Banking 				 Strong and respected parentage with shared brand name Strong distribution network with Banca channel base of SBI Increasing VNB Margin- FY 18 – 18.4% FY 22 – 25.9% Strong liquidity position and solvency ratio of 205% Stable and healthy 61M persistency in last 5 years 			
Products Mix :Total Annualized Premium Equivalent (APE)Par3.0%Linked44.6%			 Weakness : EV and VNB Margin% is extremely sensitive to Mass Lapse of ULIPS after surrender penalty period 				
Individual Protec		Group Protection Group Savings	8.3% 26.8%	Valuation : PEV: 3.23 M cap to Sales: 1.1 Div Yld: 0.19%			



Sensitivity Analysis (FY22) – Quick comparison among the listed players

Sensitivity Analysis		HDFC LIFE		ICICI Pru Life		SBI LIFE		LIC	
Analysis based on key metrics	Scenario	Change in	% Change in	Change in	% Change in	Change in	% Change in	Change in	% Change
Change in parameter		VNB Margin	EV	VNB Margin	EV	VNB Margin	EV	VNB Margin	in EV
Reference rate	Increase by 1%	-1.40%	-2.00%	-3.50%	-4.20%	-0.40%	-1.80%	1.80%	-0.40%
	Decrease by 1%	0.80%	1.60%	3.20%	4.60%	0.10%	2.10%	-4.70%	-0.30%
Equity Market movement	Increase by 10%	0.10%	1.40%	0.60%	1.90%	0.20%	1.50%	0.40%	6.50%
	Decrease by 10%	-0.10%	-1.40%	-0.60%	-1.90%	-0.20%	-1.50%	-0.40%	-6.50%
Persistency (Lapse rates)	Increase by 10%	-0.60%	-0.60%	-4.90%	-1.00%	-3.70%	-1.20%	-0.50%	-0.20%
	Decrease by 10%	0.70%	0.60%	5.30%	1.00%	4.70%	1.50%	0.50%	0.20%
Maintenance Expenses	Increase by 10%	-0.50%	-0.80%	-2.30%	-0.70%	-1.60%	-0.60%	-0.60%	-0.40%
	Decrease by 10%	0.50%	0.80%	2.30%	0.70%	1.60%	0.60%	0.50%	0.40%
Acquisition Expenses **	Increase by 10%	-3.40%	NA	-10.10%	NA	-7.50%	-2.80%	-0.30%	NA
	Decrease by 10%	3.40%	NA	10.10%	NA	-17.00%	-6.20%	0.30%	NA
Mortality & Morbidity	Increase by 5%	-1.20%	-1%	-8.30%	-1.90%	-5.70%	-1.90%	-0.10%	0%
	Decrease by 5%	1.20%	1%	8.40%	1.90%	5.70%	1.90%	0.10%	0%
Tax rate	Increased to 25%	-4.80%	-9.10%	-10.30%	-6.30%	-7.00%	-4.70%	-4.80%	-24.30%

Takeaways :

- HDFC Life seems most balanced in terms of sensitivity- All metrics except tax lead to change in EV of less than 2%
- Rise in Persistency can push up margins for ICICI, however rise in acquisition expenses can significantly erode margins
- For SBI Life Mass lapse in ULIPs are reported and it can significantly depreciate the EV (** under acquisition expense)
- LIC is most sensitive to Equity Market Movement and Tax rate sensitivity is reported considering 34% tax vs 25% for others
- Morbidity & Mortality seems to be concern for ICICI and SBI on the margin front
- LIC may have some interest sensitive investments- Decrease in reference rates can affect margins for LIC
- I Pru Life seems most sensitive to the metrics and probably indicates lower quality underwriting and investments

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Have you invested and lost money? Do you think equity investing is not for you?

Did you take stock tips from newspapers and TV experts? Have you lost and thought that the market is a scam?

Have you looked at articles with "multibagger" titles and calculated what you would have earned if you had invested in that stock?

Are you a salaried person, professional, businessperson looking to build a corpus for the future? Do you have a monthly savings that you want to invest in equities?

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